



Madagascar Public Limited Company Invoice

Client to provide Company Reg. No.: 921530

Address to be provided

Date: Friday, April 29, 2016 Invoice No: 2016 – 10 – 003p

| Professional services for Madagascar PLC (without travel) | Notes | Year 1 US\$ | Year 2 US\$ |
|--|-------|----------------|----------------|
| Madagascar PLC (SA) company formation fees (without travel) | 1. | 5,200 | 1,200 |
| Legal <u>registered office</u> fees | 2. | 1,100 | 1,100 |
| Estimated Madagascar Government registration fees | 3. | 240 | 75 |
| Madagascar corporate bank account opening fees (without travel) | 4. | 2,950 | 0 |
| Tax and VAT registration fees | 5. | 950 | 0 |
| Estimate of annual accounting and tax fees | 6. | 0 | 2,300 |
| Total Healy Consultants fees payable this month | 7. | 10,440 | 0 |
| Estimate of total Healy Consultants fees payable after 12 months | 8. | | 4,675 |

Note: this invoice needs to be tailored for each Client. The above services and fees represent the average requirements of our Clients. I recommend you carefully read the notes below to confirm and understand all services required by your Firm, eliminating the risk of unwanted fee surprises during the engagement;

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Madagascar Public Limited Company Invoice

Notes to invoice above

 Healy Consultants fees to efficiently and effectively complete Madagascar company registration within three weeks by i) choosing the optimum regulatory license for our Client's business activities ii) reserving a company name with EDM Madagascar; iii) settling our accountant and lawyer fees and iv) preparing a high quality company incorporation application for EDM Madagascar;

All <u>engagement fees</u> (click link) are agreed and paid up front and agree to the fees published on our country web pages. Consequently, there are no hidden fees or surprises or ambushes throughout the engagement. All engagement deadlines are agreed up front in the form of <u>a detailed project plan</u>, mapping out deliverables by week throughout the engagement term.



Every second day during the engagement, we email our Client a <u>detailed email engagement</u> <u>status update</u>. Our Client is immediately informed of engagement problems together with solutions. Your dedicated engagement manager is reachable by phone, skype, live chat and email and will communicate in your preferred language;

- 2. In accordance with Madagascar's <u>Investment Law N 2007-036</u>, each PLC shall as from the date of its incorporation have a legal registered office in Madagascar, to which all official Government communications and notices may be addressed. To comply with this statutory requirement, Healy Consultants' Madagascar office will be the registered office address for your company. Thereafter, this address will be used to receive government correspondence including i) tax letters ii) notice of the legal annual return; and iii) all government communications. Most of our Clients wish to place <u>Healy Consultants' office address</u> on invoices, contracts, websites and business cards;
- 3. This fee is an estimate of government costs payable during your Firm's engagement. For transparency purposes, all government fee payments will be supported by original receipts and invoices. Examples of government costs include i) payment of the state fee for obtaining fiscal identification number at the Tax Register; ii) applying for statistical identification number with EDM Madagascar; iii) applying for business license (carte professionnelle) at the EDM Madagascar and iv) payment of the fees for publication in the local Gazette. Following engagement completion, Healy Consultants will refund our Client any excess of funds received over actual Government costs paid;

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Madagascar Public Limited Company Invoice

4. Healy Consultants will be pleased to open a Madagascar corporate bank account without your travel. It is a time consuming task, Healy Consultants will shelter our Client from the administrative challenges. As you can appreciate, it is a difficult task to obtain bank account approval through a newly formed company, when shareholders and directors and bank signatories reside overseas. Healy Consultants will prepare a business plan for the bank to optimize the probability of corporate bank account approval. Depending on our Client business and nationality, there is a 20% probability the banks will request a bank signatory to travel for a one hour bank interview. Healy Consultants will try its best to negotiate with the bank for a travel exemption. If our Client must travel to Madagascar for corporate bank account opening, Healy Consultants will refund our Client US\$950:

If our Client is not comfortable with only an Madagascar's corporate bank account, Healy Consultants will be pleased to open an international corporate bank account (click link) outside of Madagascar. Examples include New York, Germany, Liechtenstein, Austria, Bulgaria, South Africa, Singapore, London, South America or Dubai. All banks will be top tier banks in these countries with excellent internet banking services. Example of our global banking partners include HSBC, Standard Chartered Bank, Citibank, Barclays, Societe Generale, Bank of China, Nordea bank, Standard Bank, SEB bank, Credit Suisse;

The banks enjoys ultimate power of approval of corporate bank account applications. Consequently, guaranteed success is outside of Healy Consultants' control. What is inside our control is the preparation and submission of a high quality bank application that maximizes the likelihood of approval. To date, we enjoy a 100% approval record because of <u>our global banking</u> relationships and determination;

Global banks continue to tighten corporate bank account opening procedures, their internal compliance departments completing more thorough due diligence of Clients. Consequently, our Clients should expect the bank account approval period to take up to 4 weeks. Furthermore, global banks now require evidence of proof of business in the country where the corporate bank account will be, including sales contracts or lease agreement;







5. In accordance with Madagascar Tax Laws, each entity must register for corporate tax and VAT at the Madagascar Tax Administration Authority:

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Madagascar Public Limited Company Invoice

6. For an active trading company, these <u>accounting and tax</u> fees are an estimate of Healy Consultants fees to efficiently and effectively discharge your annual company accounting and tax obligations. Following receipt of a set of draft accounting numbers from your company, Healy Consultants will more accurately advise accounting and tax fees. For a dormant company, Healy Consultants fees are only US\$950;



- 7. All fees quoted in this invoice correspond to fees quoted on Healy Consultants' website. Please review this invoice carefully to identify errors. During the rush of the business day, it is possible that Healy Consultants inadvertently made fee calculation errors, typing errors or omitted services or omitted historic fee payments from Clients. In the unfortunate event you identify invoice errors, please revert to me directly re the same. I apologize in advance if I or my staff made invoice errors;
- 8. Assuming our Clients re-engage Healy Consultants in year 2, this fee is an estimate of the fees payable next year, 12 months after the date of company registration;
- 9. The fees quoted in this invoice are a prediction of the fees required to efficiently and effectively complete this engagement in a timely manner. If during the engagement Healy Consultants realizes that the project is more complex than anticipated, requiring a large additional investment of time, my Firm will revert to request additional fees. If Healy Consultants completes the engagement faster and more easily than expected, Healy Consultants is happy to refund some fees to our Client;
- 10. Engage Healy Consultants to <u>project manage</u> business set up in every country on the planet. We are the best in the <u>world</u> at what we do, timely completing <u>the A to Z</u> of every country engagement;
- 11. In accordance with Madagascar's Investment Law N 2007-036, the issued share capital of US\$800 must be deposited to the company bank account at incorporation. To optimize engagement efficiency and minimize delays, Healy Consultants is happy to deposit these funds on behalf of our clients:
- 12. It is compulsory for every Madagascar PLC to appoint an auditor at incorporation. If required, Healy Consultants will assist our Client to sign a contract with a Malagasy audit Firm, to which audit fees will be paid separately every year;

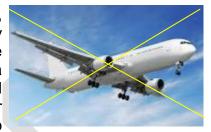
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Madagascar Public Limited Company Invoice

13. If our Client and Healy Consultants properly plan this engagement, our Clients' will <u>not</u> have to travel during this engagement. Healy Consultants will efficiently and effectively and aggressively complete company registration and corporate bank account opening in a timely manner without our Client presence. Instead, our Client will need to i) sign and get documents legalized in the Madagascar embassy in their country of origin and ii) courier the originals to Healy Consultants Madagascar office;



- 14. Depending on our Client's business and nationality, the Madagascar Government may require a special regulatory license to carry on your business in the country. Healy Consultants will assist our Client secure license approval; there may be additional engagement fees. However, the Government enjoys ultimate power of approval of company registrations and business licenses;
- 15. If our Client requires nominee shareholder and director <u>services (click link)</u>, Healy Consultants will be pleased to assist. Our fee for professional, passive nominee corporate shareholder amounts to US\$2,100 per annum. Our fee to be both nominee director and shareholder amounts to US\$6,600 per annum. Being the sole shareholders and sole director of a Client's company exposes Healy Consultants to reputation, litigation and financial risk;
- 16. If required, Healy Consultants will be pleased to assist your firm to secure employee visa approvals. Our fee is US\$4,950 for the first employee, US\$3,950 for the second employee, US\$2,950 per employee thereafter. Our employee visa fees includes preparation of a quality visa application and submitting to the correct Government immigration officers. The Government enjoys ultimate power of approval of visa applications. Consequently, guaranteed success is outside of Healy Consultants' control. What is inside our control is the preparation and submission of a high quality immigration visa application that maximizes the likelihood of visa approval;
- 17. Monthly, quarterly and mid-year Government tax obligations include monthly and quarterly payroll reporting, VAT and corporation tax return filing. If you need our help, Healy Consultants can complete monthly Government reporting for a monthly fee of US\$860. Healy Consultants monthly support will include i) receive in dropbox the monthly invoices from our client ii) label monthly bank statement transactions iii) preparation and submission of VAT returns and iv) submission of monthly employee payroll reporting;

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Madagascar Public Limited Company Invoice

- 18. It is compulsory for every Madagascar company to appoint a legal representative, who is ordinarily resident of Madagascar. To minimize complexity, Healy Consultants recommends our Client appoint their own Madagascar staff members already in Madagascar. If our Client is uncomfortable with this strategy, Healy Consultants will provide nominee legal representative. Our annual fee for the same is US\$4,800 per nominee;
- 19. It is important our Clients are aware of their personal and corporate tax obligations in their country of residence and domicile. Let us know if you need Healy Consultants help to clarify your local and international annual tax reporting obligations;
- 20. During the engagement, shareholders and directors' documents may need to be translated into the local language before the Government and Bank approves company registration and corporate bank account opening respectively. Consequently, our Client should budget for possible additional translation and embassy attestation fees. Either our Client or Healy Consultants can complete this administrative task;
 - As always, Healy Consultants will negotiate with all third parties to eliminate or reduce additional engagement costs. For transparency purposes, all third party fee payments will be supported by original receipts and invoices. Examples of possible third party payments include i) embassy fees ii) notary public costs iii) official translator fees;
- 21. Some of our Clients' require an <u>immediate country solution</u>. With this strategy, within a day Healy Consultants can supply our Client i) an existing dormant Madagascar company number and ii) an already approved Madagascar corporate bank account number and iii) a business address. Turnkey solutions are attractive to those entrepreneurs who wish to immediately close a country deal, sign a contract or invoice a customer;



- 22. As stipulated on our <u>business website</u> and in section 3 of our engagement letter, Healy Consultants will only commence the engagement following i) settlement of our fees and ii) completion and signing of our legal engagement letter;
- 23. Healy Consultants will only incorporate your company after 75% of <u>due diligence documentation</u> is received by email. Healy Consultants will only open a corporate bank account after 100% of the Client's original due diligence documentation is received by courier;

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Madagascar Public Limited Company Invoice

- 24. During the annual renewal engagement with our Client, our in-house <u>Legal and Compliance</u> <u>Department (click link)</u> reviews the quality and completeness of our Client file. Consequently, Healy Consultants may revert to our Client to ask for more up to date <u>due diligence documentation</u>;
- 25. Some of our Clients' engage Healy Consultants to <u>recruit (click link)</u> local employees. We have a lot of experience in this area and we are quite skilled at securing quality candidates for our Clients';
- 26. To efficiently and effectively complete your engagement in a timely manner, we recommend your Firm transfers these funds to Healy Consultants corporate bank account. Thereafter, our Incorporation and Banking Team will aggressively advance your engagement, providing your Firm daily feedback as to engagement status. I would be grateful if you email us the bank transfer advice slip to enable my Accounting Department to accurately and timely identify bank receipts:



Double click on the attachment included here!

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Madagascar Public Limited Company Invoice

Thank you for your business and we look forward to working closely with you over the coming weeks as we engineer your Madagascar corporate structure.

Best regards,

Aidan Healy

Aidan Healy

Business owner

Healy Consultants Group

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